



**Office of Juvenile Affairs
Oklahoma Youth Academy Charter School
Board of Director's Meeting
August 8, 2018**



Board of Juvenile Affairs

Rates and Standards Presentation

August 8, 2018

Summary

- Community-based Services
 - Community Resource Centers
 - Emergency Shelters Beds
 - Host Homes
 - Prevention Service Rates
- Group Home Incentives

On May 9, 2018 and July 2, 2018, the OJA Rates and Standards Committee voted to recommend for the Board of Juvenile Affairs the proposal represented by the presentation to follow.

As required by statute, each component of this rate proposal was submitted to OMES for review and approval. Approval was granted by State Purchasing Director, Ferris J. Barger. (Copies of the approval letters are in the board packet)

Community-based Services

Community Resource Centers

- OJA has been working toward converting all service agreements from cost reimbursement to fee for service. A cost reimbursement model reimburses entities for capacity regardless of volume or outcomes. Fee for service compensates providers only for services rendered.
- Fiscal monitoring is much more efficient and less invasive for rate contracts.
- Fee for service models produce data that is more extensive and reliable.

Community Resource Centers

- Emergency Shelter Beds:
 - Annual base rate per facility as long as at least 50% utilization is maintained.
 - \$20,000/bed (to be paid 1/12 per month)
 - Daily Rate per youth is based on an assessment that assigns a level of care.
 - Tier 0 – \$22.63/day
 - Tier 1 – \$51.63/day
 - Tier 2 – \$80.63/day
 - Tier 3 – \$109.63/day
 - Tier 4 – \$138.63/day

Community Resource Centers

- Host Homes:
 - Management of program (recruitment, training, bed tracking, etc.)
 - 53,250/Year
 - Daily Rate per youth
 - \$39.60/youth/day

Designated Youth Service Agency

- Base YSA Operations Rate partial reimbursement for maintaining a community office.
 - \$6,667/Month
- Base YSA Operations Rate for partial reimbursement for a satellite office.
 - \$1,667/Month
- Alternative to Community Intervention Center (CIC) Intake Rate
 - \$30/Intake
- Data Entry Rate – 5% of billing

Group Home Incentives

Incentive Based Pay

- **Tier 0** – This is an existing rate and is included for **completeness**. (1) individual counseling, (2) group sessions and (3) hours of basic living skills/social skills per week. Enrollment and participation in an educational program. Adhere to basic contractual requirements, particularly with regard to individualized treatment planning. Provision of data reports to OJA as requested. Failure to adhere to basic contractual requirements will result in the loss of RBMS monies for OJA and will be passed on to the provider. **All facilities must meet this basic requirement.**
 - **Current base daily rate of \$138.20 per day:**

Incentive Based Pay

Tier 1 – **Must achievement of the following:**

- Measurable improvement in pre and post WRAT scores
- Completion of a life skills assessment such as Casey Life Skills or Botvin Life Skills and the development and implementation of a life skills plan

– **\$1.50/Bed/Day:**

Incentive Based Pay

Tier 2 – Must achieve the following:

- Meet requirements of Tier 1; and
- Measurable improvement and advancement in credit recovery, and
- Stability of placement - mental health, including in-patient stays; Absent From Care (AFC) etc.
 - No more than four (4) approved requests per year (initiated by the provider) for transfer of a youth to another Level E facility.
 - **\$1.50/Bed/Day:**

Incentive Based Pay

- **Tier 3** – **Must achievement the following:**
 - Meet the requirements of Tier 2; and
 - Participation and maintenance of an Emergency Operation Plan; provide updates to OJA 2x yearly; and,
- **Achieve at least two (2) of the following:**
 - As part of family engagement initiative, Participation in at least two (2) family (parent or guardian) counseling sessions.
 - Participation in community service projects for a total of at least eight (8) hours during their group home stay
 - Successful completion of at least one (1) community/family pass that includes structured, meaningful activities related to the OJA Core 4. (think about making this a contract requirement) (add CORE 4 definition)
 - Complete portfolio for youth aged 16+, includes: certified birth certificate, social security card, permit/driver's license or state ID and a list of resources in their local community.
 - Specialized treatment programs will be based upon provision of assessment/evaluation(s) and evidence-based programming by a certified or credentialed service provider. (Unless the group home is already designated.)
 - **\$2.00/Bed/Day**

Incentive Based Pay

Tier 4 - Must achieve the following:

- Meet the requirements of Tier 3; and

Achieve at least two (2) of the following:

- High school diploma or GED; verified enrollment in continuing education in the youth's local community
- Vocational program/certificate
- Participation in monthly family counseling/family engagement sessions
- Maintaining part-time employment for at least 80 hours during their group home stay
- Successful completion of at least two (2) community/family pass that includes structured, meaningful activities related to the OJA Core 4.
- **Additional \$2.50/Day**
- **Beginning July 1, 2021 Tiers 1 – 4 will be mandatory and become part of the contract. OJA will continue to assist and provide direction during this transition.**

Incentive Based Pay

The following incentives apply to the organization providing Level E, or Alternative to Level E services (entity wide) and are not cumulative (meaning you can achieve tier 6 without first achieving tier 5). Only applies to entities completing a full contract cycle:

- **Tier 5 - Additional \$.50/Day with achievement of the following:**
80% of youth placed obtain Tier 2 for the month.
- **Tier 6 - Additional \$.75/Day with achievement of the following:**
80% of youth placed obtain Tier 3 for the month.
- **Tier 7 - Additional \$1.00/Day with achievement of the following:**
80% of youth placed obtain Tier 3 for the month.
- **Tier 8 - Additional \$1.00/Day with achievement of the following:**
No more than four (4) AWOLS during the fiscal year.
- **Tier 9 - Additional \$1.25/Day with achievement of the following:**
Did not have a substantiated OCA finding of maltreatment or abuse or any other substantiated finding from a regulatory body with jurisdiction during the fiscal year.
- **Tier 10 - \$25,000 Annual Grant Award with achievement of the following:**
Obtain the highest percentage, for the fiscal year, of youth achieving Tier 1 through 4. Funds must be reinvested in the program.

Tiers 5 – 10 will be in effect until July 1, 2021. Once Tiers 1 – 4 become mandatory, Tiers 5 - 10 will be restructured.



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OFFICE OF JUVENILE AFFAIRS NEXT GENERATION FACILITY



**FACILITIES COMMITTEE
UPDATE TO
BOARD OF JUVENILE AFFAIRS
AUGUST 8, 2018**



Next Generation Campus Key Events since previous update



- **OJA released the Request for Qualifications.**
 - Released July 9, 2018
 - Transmitted directly to contractors registered with Construction and Properties division of OMES and posted to OJA website.
 - Questions and comments were due July 23, 2018
 - OJA posted Q&A on July 27, 2018
 - Final date for prime contractor registration was 07/30/2018.
 - RFQs were due August 8, 2018
 - Evaluation team to meet and make recommendations on August 15, 2018
- **Working with Architect designing maintenance facility**
 - Consideration is being given to adding a training center under the same roof as maintenance building.

Current Issues



- **Researching structural integrity of Kitchen/Dinning facility. Current masterplan calls for renovation and expansion. Structural engineers will help determine if repairs will be cost effective.**



Current Issues



- Prepared draft data sheets for each room on the Next Generation campus. These are currently being evaluated by DLR and will become part of the design build bid packet. (PDF example is included with the Board Documents)

Draft for Review 7/11/2018

Section 5: Facility Program: Room Data Sheets

OJA - Next Generation Campus

Component: 01 Standard Cottage

Space Number: 01 .01 Dry Sleeping Room

function: Provides typical single-occupancy room for basic personal living space; used for sleeping and relaxing.

basis: Area for furnishings and circulation to maintain 35 sf of unencumbered space to meet ACA standards.

net area: 74 *number required:* 15 *total nsf:* 1110

users: 1 juveniles *hours of operation:* 24 hours/7 days

ceiling height: 9'-0" minimum *critical dimension:* 7'-4" minimum width

security level: Level 1: Low Security

security elements: Secure, ligature and vandal resistant construction within overall Level 2 Medium Security envelope of the housing unit;
Pick proof sealants in all joints; Intercom to Officer's Station; Two level lighting: day/night.

heating, ventilating, air conditioning

- | | | |
|---|---|---|
| <input checked="" type="checkbox"/> heating | <input checked="" type="checkbox"/> ventilation | <input checked="" type="checkbox"/> air conditioning |
| <input type="checkbox"/> direct exhaust system | | <input type="checkbox"/> security registers |
| <input type="checkbox"/> positive pressure system | | <input type="checkbox"/> standard registers |
| <input type="checkbox"/> negative pressure system | | <input checked="" type="checkbox"/> smoke evacuation system |

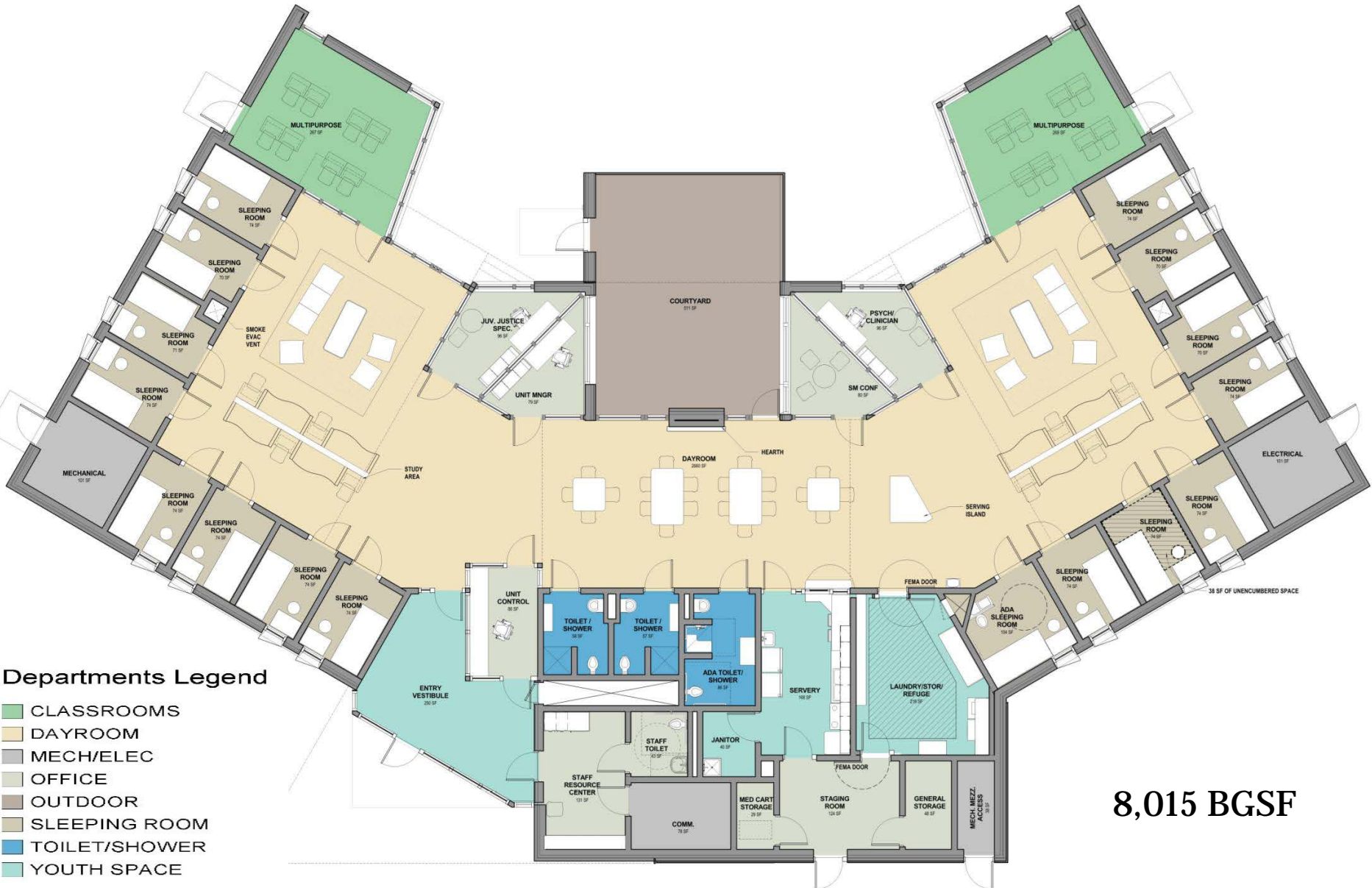
Special
Notes

Current Issues



- OJA legal is researching ownership of adjacent land to negotiate purchase of property or easement to create a second access road.
- Timing for bond release.
 - Several of the next generation bond issuance activities are on the Oklahoma Capital Improvement Authority Agenda on August 29, 2018.

Housing Plan



8,015 BGSF



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FY-2019 Operation Budget Projections

As of July 31, 2018



Year-To-Date Expenditures
\$2,529,457



Balance as of 06/30/2018
\$73,182,405



Less: Remaining Travel Budget
\$177,639



Less: Pending Encumbrances
\$28,500,000



Encumbrances
\$33,464,456



Less: Remaining Payroll Budget
\$41,470,667



Less: Restricted Funds
\$521,084



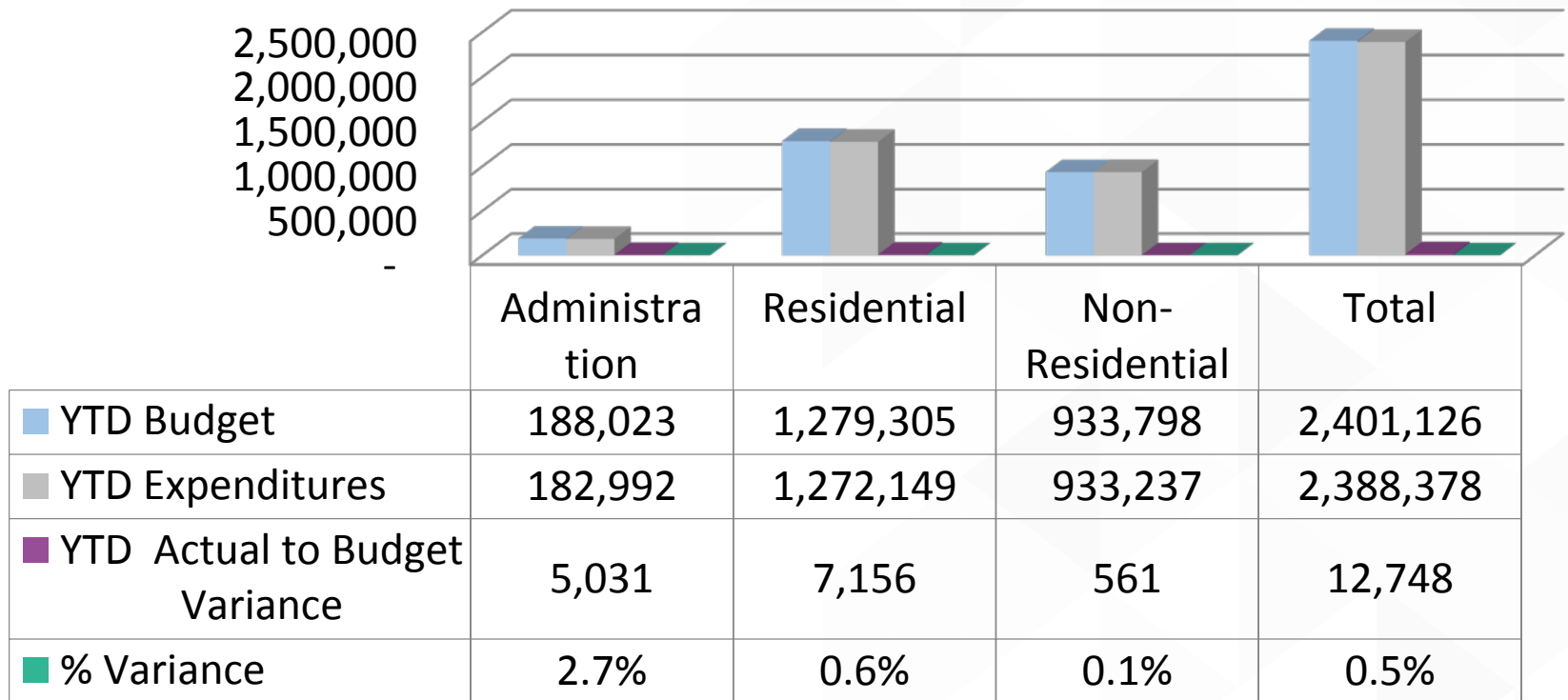
Available Balance as of 06/30/2018
\$2,513,015



FY-2019 Budget Work Program \$109,176,318

FY-2018 Payroll Costs

As of July 31, 2018



GENERAL REVOLVING FUND REVENUE

As of July 31, 2018



Revenue Source	FY-19 Budget	Budget to Date	Receipts	In-Transit	Over (Under) Variance
SSI and SSA	\$ 205,000	\$ 17,0813	\$ 12,406	\$ 4,057	\$ (620)
Income from Rent	9,576	798	798	-	-
Charter School State Aid/Grants	1,025,909	85,492	3,612	133,497	51,617
School Breakfast/Lunch Program	243,000	20,250	20,158	-	(92)
Refunds & Reimbursements	364,944	30,412	18,100	-	(12,312)
Sales	15,000	1,250	2,109	-	859
Child Support	200,000	16,667	9,952	-	(6,715)
Other Receipts	77,500	6,458	2,323	-	(4,135)
Total Revolving Funds	\$ 2,140,929	\$ 178,410	\$ 69,458	\$ 137,554	\$ 28,602

Federal Programs Revenue

As of July 31, 2018

FFP Revolving Fund	Projected Annual Revenue	Projected YTD Revenue	Actual Revenue	In-Transit	Variance
Residential Behavior Management Services (RBMS)	\$ 5,100,000	\$ 425,000	\$ 4,844	\$ 333,703	\$ (86,453)
Targeted Case Management (TCM)	\$ 2,500,000	\$ 208,333	\$ 89,533	\$ 144,630	\$ 25,830
IV-E Shelter	\$ 87,000	\$ 7,250	\$ -	\$ -	\$ (7,250)
Indirect Cost Reimbursement (OHCA)	\$ 140,000	\$ 11,667	\$ -	\$ -	\$ (11,667)
Grants (EOP/JABG/Formula/PREA) Fund 4XX	\$ 938,130	\$ 78,178	\$ 108,109	\$ -	\$ 29,931
DAC-RSAT/PREA	\$ 36,813	\$ 3,068	\$ 1,056	\$ -	\$ (2,012)
Total	\$ 8,801,943	\$ 733,496	\$ 203,542	\$ 478,333	\$ (51,621)

700 FUND ACCOUNTS

As of July 31, 2018

TRUST FUND

Established to account for all the funds a juvenile received or expended while in OJA custody.

****Cash Balance as of 07/31/2018 was \$244,900**
Approximately \$16,505.11 is current

701

CANTEEN FUND

Established to account for all the funds a juvenile received or expended while in OJA custody.

Cash Balance as of 07/31/2018 was \$6,759

702

DONATION FUND

Established to account for all the funds a juvenile received or expended while in OJA custody.

Cash Balance as of 07/31/2018 was \$1,311

703

VICTIM RESTITUTION FUND

Established to account for all the funds a juvenile received or expended while in OJA custody.

Cash Balance as of 07/31/2018 was \$6,110

704

EMERGENCY PURCHASES

As of July 31, 2018

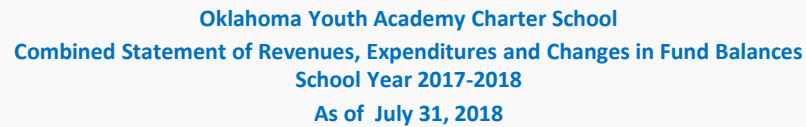


No Emergency Purchases to report since previous Board meeting.

SOLE SOURCE PURCHASES

As of July 31, 2018

No	Location	Description	Amount
SS2019-01	SOJC	FY19 Telephone & Internet	\$29,378.87
SS2019-02	COJC	FY19 Telephone Service	\$35,000.00
SS2019-03	Statewide	Workman's Compensation	\$375,300.00
SS2019-04	Dist. 2	FY19 Telephone Service	\$3,660.00
SS2019-05	Dist. 7	FY19 Telephone Service	\$1,844.00
SS2019-06	Dist. 3	FY19 Telephone Service	\$2,250.00
SS2019-07	Dist. 6	FY19 Telephone Service	\$2,400.00



**** Subject to adjustments for year end other management expenses.**



Oklahoma Youth Academy Charter School
 Combined Statement of Revenues, Expenditures and Changes in Fund Balances
 School Year 2018-2019
 As of July 31, 2018

2018-2019	OJA General and Revolving Funds	Fund 250	Totals as of 07/31/2018	COJC (972)	SOJC (975)	Total
Revenues						
State Aid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Title I N&D		-	-	-	-	-
Title I NCLB		-	-	-	-	-
IDEA-B		3,611.77	3,611.77	-	3,611.77	3,611.77
STEM		-	-	-	-	-
Child Nutrition Program _Breakfast		7,404.87	7,404.87	3,793.35	3,611.52	7,404.87
Child Nutrition Program _Lunches		12,752.87	12,752.87	6,544.97	6,207.90	12,752.87
Refunds		-	-	-	-	-
Office of Juvenile Affairs **	58,051.02		58,051.02	24,016.91	34,034.11	58,051.02
Total Revenues	\$ 58,051.02	\$ 23,769.51	\$ 81,820.53	\$ 34,355.23	\$ 47,465.30	\$ 81,820.53
Expenditures						
Payroll Expenses	\$ 43,282.83	\$ 122,812.08	\$ 166,094.91	\$ 91,074.47	\$ 75,020.44	\$ 166,094.91
Professional Services	1,500.00	-	1,500.00	750.00	750.00	1,500.00
Training and Travel	-	-	-	-	-	-
Operational Expenses	12,068.19	74,087.25	86,155.44	43,094.11	43,061.33	86,155.44
Equipment and Library Resources	1,200.00	-	1,200.00	1,200.00	-	1,200.00
Total Expenditures	\$ 58,051.02	\$ 196,899.33	\$ 254,950.35	\$ 136,118.58	\$ 118,831.77	\$ 254,950.35
Excess of revenues over (under) expenditures	\$ -	\$ (173,129.82)	\$ (173,129.82)	\$ (101,763.35)	\$ (71,366.47)	\$ (173,129.82)
Fund Balances July 1, 2017	-	248,106.08	248,106.08	156,632.66	91,473.42	248,106.08
Fund Balances 2018-2019 School Year	\$ -	\$ 74,976.26	\$ 74,976.26	\$ 54,869.31	\$ 20,106.95	\$ 74,976.26
**OJA Funds						
Fund 19901	\$ 43,282.83					
Fund 20500	\$ 5,768.19					
Fund 40500	\$ 9,000.00					
	\$ 58,051.02					



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Oklahoma Youth Academy presentation Proposed FY19 Software Replacement

Introduction:

- OYACS believes that a more robust software system is needed for student curriculum management. We are asking the Board of Juvenile Affairs consider approving the purchase of Edgenuity Software package. We offer the following presentation as justification:

Problem with current software system:

Although the current software is useful in many ways, there are significant deficiencies for OYAC'S specific population.

- Improper use of school systems– difficult to lock students out of improper websites. Instead of teaching, assessing & tutoring, Teachers spent an inordinate amount of time monitoring unauthorized use of the internet. OMES IT strategist supports this enhancement.
- Integrity of outcomes – Due to the low number of questions per module, youth are able to guess their way through and memorize answers without understanding the concepts.
- Features of software package are often difficult to use with little interaction available to students.
- Ease of customization. Currently customization is expensive, slow to develop, and limited. Due to diversity of ages and grade levels, OYACS needs greater flexibility in online course development.
- Need a More comprehensive system – Current system is lacking in certain areas . In order to obtain necessary features multiple 3rd party software systems must be purchased increasing cost and complexity.
- Need outcomes – in order to obtain valuable feedback OYACS needs a system that can accumulate and present input and outcomes data in order to apply resources to deficient areas.

Edgenuity Features:

In addition to resolving the issues of the previous slide, Edgenuity provides the following:

- Technology-Enhanced Items
- Writing Tasks and Assignments
- Science Labs
- Interactive Activities
- Project and Performance Tasks
- Direct Instruction
- MyPath
 - ✓ provides students with personalized, age-appropriate intervention in math and reading
 - ✓ Pre and Post Testing

MY COURSE LIST

MY COURSE INFO

COMMUNICATIONS

SIGN OUT

■ Social Studies

■ Sample Lessons - U.S. History

■ Science

■ Sample Lessons - Biology

■ Sample Lessons - Chemistry

■ Math

■ Sample Lessons - Algebra II

■ Literature

■ Sample Lessons - English Language Arts

Start Date: 3/8/2013 Target Date: 8/10/2013

Course Completed 32.6%

■ Behind ■ On Target ■ Ahead



Target Completed 15.48%

Overall Grade 72.5%

Actual Grade 72.5%



Sample Lessons - Biology

Current Lesson:

Protein Synthesis

Next Activity:

Instruction



Sign Out



Course Map



Next Activity

Dashboard

PROGRESS

COURSE

FILTERS

COURSE

GROUP

STUDENT

OPTIONS

DISPLAY

[School: Training School] [Student Status: Enabled x] [Course Status: Active x]

Alert	ID	Last Name	First Name	Course	Grade	Start Date	Target Date	First Grade	Last Grade	Days Since Last Action	Target Completion	Progress
	120810	Goetter	George	Biology - SC3209	87.3%	7/20/2015	3/19/2016	7/21/2015	9/13/2015	1	23.5%	7.3%
	120815	Overachiever	Oley	Algebra I - MA2003	94.7%	9/4/2015	5/13/2016	9/4/2015	9/12/2015	2	4.4%	4%
	120808	Reader	BeaLo	Language Arts 8 - ELA3008	69.7%	7/18/2015	9/13/2016	7/18/2015	9/13/2015	1	13.9%	17.3%
	120811	Atrisk	Amanda	Language Arts 10 - ELA2065	65.5%	7/21/2015	7/24/2015	7/21/2015	9/13/2015	2	100%	5%
	120814	Artz	Langrid	Language Arts 11 - ELA3011 ...	87.2%	8/20/2015	12/1/2015	7/21/2015	9/13/2015	1	25.2%	26.4%
	120805	Bulle	John	Mathematics 8 - MA3108	90.8%	9/13/2015	3/25/2016	7/24/2015	9/13/2015	1	1%	0.9%
	120805	Bulle	John	MS Civics, Government, and ...	53.7%	9/1/2015	11/30/2016	7/18/2015	9/5/2015	9	3.1%	0.7%
	120806	Edge	Col	ACT Mathematics I	83.7%	7/18/2015	12/17/2016	7/18/2015	9/11/2015	3	11.4%	11.7%
	120812	Engagement	Nona	Algebra II - MA3111 A CR	83.7%	7/22/2015	11/30/2016	7/22/2015	9/13/2015	1	11.1%	4.1%
	120813	Struggler	Sarah	Survey of U.S. History - SS...	87.5%	7/24/2015	9/13/2016	7/24/2015	9/13/2015	1	12.7%	3.6%
	120809	Toolittle	Tommy	Environmental Science - SC2028	70.9%	7/19/2015	11/22/2016	7/22/2015	9/6/2015	8	11.8%	1.5%
	120807	Zee	Art	3D Art II - Animation - EL5718	0%	7/18/2015	11/21/2016	7/19/2015	9/12/2015	2	12%	9%



Last Update: 12/07/2013 04:00 AM Eastern Time

Select Group(s): Period 1, Period 2, Perio...

Filter: [Expand All Standards](#) | [Collapse All Standards](#)View By [Course Structure](#) [% Struggling](#)

Understanding Ratios and Rates

View Standards	Lesson	% Struggling	# Struggling	# In this Lesson	Avg Quiz Score	Avg Quiz Attempts	Avg Lesson (hh:mm:ss)
▶ Standards	Describing Part to Part Relationships	35%	16 out of 46	2	70.5%	1.9	1:18:41
▶ Standards	Using Ratio Notation	35%	16 out of 46	0	72.5%	2.1	1:01:45
▶ Standards	Equivalent Ratios	35%	16 out of 46	0	84.2%	1.9	1:08:32
▶ Standards	Patterns in Multiplication Tables	33%	15 out of 46	0	76.9%	2.2	0:55:25
▶ Standards	Equivalent Ratios in Measurements	31%	14 out of 46	0	81.8%	1.8	2:00:27
▶ Standards	Understanding Unit Rates	30%	14 out of 46	0	79.4%	2.3	0:53:09
▶ Standards	Comparing Ratios	30%	14 out of 46	0	71.2%	2.7	0:47:07
▶ Standards	Ratios in Real-World Situations	30%	13 out of 46	0	70.3%	1.4	2:01:45

Session Log For: Goetter, George

From: To: [Print](#)

Session	Time	Activities Completed
Week 1: 7/19/2015 - 7/25/2015	7 Hrs 12 Mins	35
Tuesday 7/21/2015	2 Hrs 33 Mins	12
9:24 AM-9:24 AM	0 Mins	
9:24 AM-10:52 AM	1 Hr 28 Mins	7
Algebra I - MA2003	28 Mins	2
Biology - SC3209	53 Mins	5
Idle Time	7 Mins	
10:54 AM-11:53 AM	59 Mins	5
Biology - SC3209	54 Mins	5
Idle Time	5 Mins	

SPECIFIC Comprehensive System screens
accessible by:

- Administrators
- Teachers
- Students
- Families

Strengths and Deficiencies are more evident resulting in
meaningful modifications to the Individualized
Education Plan which leads to Greater Opportunity for
Success

■ Student Ahead
 ■ Student Behind
 ■ Student On Track
 ■ Target Completion

Select Course

Current Courses



Get Progress

Biology - SC3209

Complete 7.3%



Overall Grade 87.3%



Complete (Count): 8.3%

Relative Grade: 3.7%

Start Date: 7/20/2015

Actual Grade: 27%

Target Date: 3/19/2016

Target Completion: 23.46%

	Quiz	Test	Exam	Assignment	Lab	Additional
Taken	9			43	2	
Total	107	12	2	509	24	
Graded	9			10	2	
Score	86%			93%	86%	
Weight	20%	30%	20%	10%	20%	

OYACS Software Expenditure History

FY17	Odysseyware, Renaissance Learning, Accucess – an Edmentum module	\$76,629.00
FY18	Edmentum (FY18 was a struggle due to lack of features – would need to obtain additional software such as “Study Island” at 20k. Even then, the system would still be deficient relative to FY17 or proposed FY19)	\$29,970.75
FY19 - Proposed	Edgenuity – comprehensive system	\$58,500.00

Edgenuity

vs.

others

- All in one package
- Larger data base of questions
- Guided reading embedded within program
- Course work can be manipulated throughout the course
- More class offerings Ex. Intermediate Algebra
- Working on Drivers Education courses
- Less internal links to outside resources - more self contained which is important for our system.

- Multiple products
- Small data base of questions-results in easier cheating and less teaching
- Guided reading were outside links that typically did not work
- Course work could not be manipulated throughout the course

Technology/Security:

- Whitelist – links outside the program. Although useful for some applications. Adds complexity and challenges system security.
- Security Features for OYACS unique population and environment.

Summary:

- More than FY18, but less than FY17 – the experiment of saving funding with a cheaper product failed. It is a good program for motivated students – not a good fit for our population. Cost is competitive with alternative systems with similar capabilities.
- More Comprehensive.
- Improved Security.
- Easier to use.
- Significant improvement in data gathering and analytic opportunities.
- Can be customized to better meet the needs of our unique population resulting in more opportunities for credit recovery and grade advancement.

Questions???



**Office of Juvenile Affairs
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Office of Juvenile Affairs
Oklahoma Youth Academy
Encumbrances for Approval - School Year 2018-2019
August 8, 2018 Board Meeting

Encumbrance#	Description	Vendor	Campus		
			COJC	SOJC	Total
2019-002Rev1	Adaptive/Fixed Form Assessment License	Edgenuity	29,250.00	29,250.00	58,500.00
	Change software license amount from \$22,000 and the vendor name from Ingenuity to Edgenutiy				
2019-024Rev1	Grade Book, Personnel Records, Accounting System software license	Municipal Accounting System	2,775.00	2,775.00	5,550.00
	Reduced amount from \$8,700 - eliminate license for programs not used				
2019-062	Testing materials and comprehensive score reporting	Riverside Publishing (Houghton Mifflin)	560.00	560.00	1,120.00